

NATIONAL CAPITAL DISTRICT SETTLEMENTS STRATEGY 2006 - 2010

ACTION PLAN

Key Area: Land Use and Infrastructure

Action Goal: 1.0. To incorporate settlements into the formal urban framework by properly sub-dividing and servicing them so that they become a recognized part of the NCD.

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION(S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
1.1: To develop a comprehensive database of all existing and new settlements in the NCD.	▪ Enhance the Geographical Information Systems (GIS) capabilities of the NCDC	▪ GIS staff of the NCDC to attend relevant GIS short study programs and “crash courses” in 2006	▪ Identify scheduled courses and make budgetary allocations and nominate participants for the courses	Strategic Planning (RS), HR	
		▪ GIS Staffing should be at 100% in 2006	▪ Advertise and fill vacant GIS technical officers' position	Strategic Planning (RS), Human Resources	
	▪ Update the existing settlement database.	▪ An up-to-date satellite imagery to assess virtual growth of settlements in the NCD to be purchased in 2006	▪ Secure a reputable supplier of Satellite Imagery and raise payment to purchase	Strategic Planning (RS), F & A	TCC (Hetura), UPNG

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1.1: To develop a comprehensive database of all existing and new settlements in the NCD. (cont')	<ul style="list-style-type: none"> ▪ Update existing settlement database. (cont') 	<ul style="list-style-type: none"> ▪ A digitized base map of all settlements to be completed by end of 2006 	<ul style="list-style-type: none"> ▪ From Satellite Image purchased make necessary rectifications and digitize settlement profiles 	Strategic Planning (RS)	NMB, TCC (Hetura), UPNG, GIS Group
	<ul style="list-style-type: none"> ▪ Develop a system for data capture of the growth of settlements 	<ul style="list-style-type: none"> ▪ An inter-departmental network of GIS users to be established by 2007 	<ul style="list-style-type: none"> ▪ Continue subscription/membership to the existing PNG-GIS Users Group 	Strategic Planning (RS)	
1.2: To ensure that the location of all settlements in the NCD conforms to the provisions of the NCD Urban Development Plan 2005 - 2015 and any recommendations and policies made under respective Local Development Plans.	<ul style="list-style-type: none"> ▪ Enforce a general restriction on settlements in all <u>constrained areas</u> of NCD as identified in the NCD Urban Development Plan 2005-2015 	<ul style="list-style-type: none"> ▪ 60% of all areas identified as constrained areas should be free from settlements by end of 2010 	<ul style="list-style-type: none"> ▪ Impose a ban on all new settlements on: <ul style="list-style-type: none"> ⇒ Infrastructure/Utilities Reserves ⇒ Ridge tops ⇒ Beachfronts ⇒ Preserved areas 	NCDC Board, Enforcement Unit (RS), Strategic Planning (RS), Development Control (RS)	NCDPPB, LLGs, DLPP, DIS

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<p>1.2: To ensure that the location of all settlements in the NCD conforms with the provisions of the NCD Urban Development Plan ... (cont')</p>	<ul style="list-style-type: none"> ▪ Enforce a general restriction on settlements on all <u>constrained areas</u> of the NCD as identified in the NCD Urban Development Plan 2005-2015. (cont') 	<ul style="list-style-type: none"> ▪ Enforcement Unit of Regulatory Services of the NCDC to be strengthened to full capacity by 2007 	<ul style="list-style-type: none"> ▪ All positions within the Enforcement Unit to be advertised and filled and staff properly trained on record keeping and report writing skills 	<p>Enforcement Unit (RS), HR</p>	
		<ul style="list-style-type: none"> ▪ A surveillance and response system between the NCDC, LLGs and settlers should be in place by 2006 	<ul style="list-style-type: none"> ▪ Engage experts to assist on developing a system/ framework to detect and penalize illegal squatting on constrained areas. 	<p>NCDC Management, Enforcement Unit (RS), Strategic Planning (RS)</p>	<p>LLGs, NGOs, IDAs</p>
		<ul style="list-style-type: none"> ▪ A settlements committee to be in place to monitor settlements growth by end of 2006 	<ul style="list-style-type: none"> ▪ 2 consultative workshops to be held by 2006 ▪ Invitations to be sent to relevant interest groups and stakeholders to form settlements committee 	<p>NCDC Management, Strategic Planning (RS), CSS</p>	<p>NCDUCPDC, DCD, Settlement Representatives, NGOs, CBOs</p>

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<p>1.2: To ensure that the location of all settlements in NCD conforms with the provisions of the NCD Urban Development Plan ... (cont')</p>	<ul style="list-style-type: none"> ▪ Enforce a general restriction on settlements on all <u>constrained areas</u> of NCD as identified in the NCD Urban Development Plan 2005-2015. (cont') 	<ul style="list-style-type: none"> ▪ A community awareness strategy on the restriction on settlements on constrained areas to be in place by 2006 ▪ Reserve proposed residential areas in the UDP on the peri-urban regions of the NCD as sites for resettlement schemes. 	<ul style="list-style-type: none"> ▪ NCDC to utilize the electronic, print media and community networks to educate the public on restrictions on constrained areas 	<p>PR, Strategic Planning (RS), CSS</p>	<p>NCDUCPDC, DCD, Settlement Representatives, NGOs, CBOs</p>
	<ul style="list-style-type: none"> ▪ Examine all settlements/transitional housing areas against the NCD Urban Development Plan 2005 – 2015 to 	<ul style="list-style-type: none"> ▪ The National Capital District Urban Development Plan to be completed by March 2006 	<ul style="list-style-type: none"> ▪ Review milestones in the work program and ensure priority is given to achieve these tasks together with the budgetary allocation. 	<p>Strategic Planning (RS), F & A</p>	<p>NCDPPB, OCPP</p>

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	<ul style="list-style-type: none"> ⇒ identify those not properly located and should be relocated ⇒ that show signs of overcrowding and needs thinning out. ⇒ that are appropriately located and should be upgraded 	<ul style="list-style-type: none"> ▪ A study to classify all settlements and identify sites for settlement schemes to be completed by December 2006 	<ul style="list-style-type: none"> ▪ Prepare TOR by March 2006, mobilize funds and engage a study team to begin work by June 2006 	NCDC Management, Strategic Planning (RS), CSS, F & A	Consultant
1.3: To employ sub-division designs that offer residential allotment sizes that adequately caters for the needs of settlers as well as their affordability.	<ul style="list-style-type: none"> ▪ Complete the 8/9 Mile and June Valley settlement upgrading pilot projects as case studies for settlements upgrading initiative. 	<ul style="list-style-type: none"> ▪ June Valley upgrading project to proceed to subdivision and engineering design in 2006 	<ul style="list-style-type: none"> ▪ Review work program and ensure timely completion of milestones and that budgetary allocations are available 	Strategic Planning (RS), CSS, F & A.	NCDPPB, NCDUCPDC
		<ul style="list-style-type: none"> ▪ 8/9 mile settlement upgrading pilot projects to begin in 2006 ▪ Tender and costings by February 2007 	<ul style="list-style-type: none"> ▪ Mobilize funds, prepare TOR and engage technical team to begin project 	Strategic Planning (RS), F & A	NCDPPB, NCDUCPDC

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION(S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
	<ul style="list-style-type: none"> ▪ Review existing planning regulations and standards developed for settlements and develop into a 'Settlements Development Manual for the NCDC'. 	<ul style="list-style-type: none"> ▪ A taskforce/technical team to review existing planning regulations and standards for settlements to be set up by 2008 	<ul style="list-style-type: none"> ▪ Mobilize funds, prepare TOR, appoint team leader and engage taskforce/team 	Strategic Planning (RS), Building Authority (RS), F & A	DLPP, OCPP, DoW, NHC
	<ul style="list-style-type: none"> ▪ Carry out social surveys into settlements to determine the affordability benchmark for settlers. 	<ul style="list-style-type: none"> ▪ A social survey of sample of settlements to be conducted by 2008 	<ul style="list-style-type: none"> ▪ Prepare TOR, prepare survey forms, mobilize funds, and engage team to carryout survey 	CSS, Strategic Planning (RS)	DCD, NGOs

Key Area: **Land Management**

Action Goal: 2.0. To institute a system of administering the land occupied by settlers.

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION (S)OF NCDC	SUPPORTING EXTERNAL AGENCIES
2.1: To establish a legal framework to administer land and land transactions on lands occupied by settlers.	<ul style="list-style-type: none"> ▪ Work closely with DLPP, the Land Courts, and Land Owners and Land Experts to develop a Lands Administration System specifically for settlements in the NCD and incorporate into the 'Settlements Development Manual for the NCDC'. 	<ul style="list-style-type: none"> ▪ A taskforce/technical team to work on land administration system for settlements to be set up by 2008 	<ul style="list-style-type: none"> ▪ Prepare TOR, mobilize funds, appoint team leader and engage taskforce/team 	Strategic Planning(RS), Lands (RS)	DLPP, OCPP, Land Owners, Settlers, IDAs
2.2: To encourage active participation by customary land owners in their development of land without loss of ownership	<ul style="list-style-type: none"> ▪ Encourage and facilitate registration of customary land. 	<ul style="list-style-type: none"> ▪ An awareness strategy with customary land owners to commence during 2006 	<ul style="list-style-type: none"> ▪ Prepare an awareness strategy on mobilization of customary land ▪ Organize 2 workshops each year commencing 2006 	Lands (RS), PR, Strategic Planning (RS)	DLPP, NGOs, MKC
		<ul style="list-style-type: none"> ▪ Mapping of 70 per cent of customary land boundaries by 2009 	<ul style="list-style-type: none"> ▪ Identify ILG Presidents and map out their land 	Lands (RS), PR, Strategic Planning (RS)	DLPP, MKC

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION(S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
rights.			boundaries		
2.2: To encourage active participation by customary land owners in their development of land without loss of ownership rights. (cont')	<ul style="list-style-type: none"> ▪ Encourage landowners to form cooperatives to participate in upgrading works as well as management of estates. 	<ul style="list-style-type: none"> ▪ 20% of construction works on settlement upgrading on customary land to be contracted out to registered land owner companies by 2008 	<ul style="list-style-type: none"> ▪ Develop an MOU to reserve portions of contracts for Land Owner companies in settlements upgrading on customary land 	NCDC Board, Strategic Planning (RS)	NCDUCPDC
	<ul style="list-style-type: none"> ▪ Facilitate land mediation on land occupied by settlements where there is dispute in order to mobilize land for development. 	<ul style="list-style-type: none"> ▪ Establishment and timely convening of land mediation sittings by 2007 	<ul style="list-style-type: none"> ▪ Recruit Land Mediators during 2006 	Lands (RS)	MKC

Key Area: **Housing and Social Services**

Action Goal: 3.0. To assist settlers attain adequate shelter and living environment.

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION (S)OF NCDC	SUPPORTING EXTERNAL AGENCIES
3.1: To encourage settlers to build permanent shelters to an acceptable standard of construction.	<ul style="list-style-type: none"> ▪ Explore incentives, such as withholding of titles, to encourage settlers to build permanent homes. 	<ul style="list-style-type: none"> ▪ At least 30% of settlers in settlements for upgrading should have semi-permanent to permanent housing during the first 5 years of the upgrading project 	<ul style="list-style-type: none"> ▪ Facilitate workshops and seminars to develop incentives 	Lands (RS), PR, Strategic Planning (RS)	NCDUCPDC, NHC
	<ul style="list-style-type: none"> ▪ Explore possibility of small loan schemes and grant schemes to assist settlers with the erection of their permanent homes. 	<ul style="list-style-type: none"> ▪ An appropriate loan scheme to be set up by 2008 	<ul style="list-style-type: none"> ▪ Prepare TOR , mobilize funds and appoint a taskforce to carry out study on appropriate loan schemes 	Lands (RS), PR, Strategic Planning (RS), CSS	NCDUCPDC, NHC

Key Area: **Housing and Social Services**

Action Goal: 4.0. To assist settlers achieve basic education in order to free them from the cycle of poverty and enable them to effectively participate in decision making.

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION(S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
<p>4.1: To ensure elementary and primary school age children in settlements receive this basic education while adults who have dropped out of formal school system should be given every opportunity to acquire basic life-skills and income-generating skills.</p>	<ul style="list-style-type: none"> ▪ Provide adequate land for schools and learning centres in the sub-division designs for settlements where required. 	<ul style="list-style-type: none"> ▪ Sites for schools and learning centres must be a requirement in all settlement upgrading concepts 	<ul style="list-style-type: none"> ▪ Include in TOR or design briefs ▪ Review regulated standards for school site size 	<p>Strategic Planning (RS), Development Control (RS)</p>	<p>NCDPPB, Task Force</p>
	<ul style="list-style-type: none"> ▪ Ensure adequate road and pedestrian linkages between settlements and schools 	<ul style="list-style-type: none"> ▪ Complete purchase of Moitaka Show Ground for a 'community park' by June 2006 ▪ Prepare a program for upgrading linkages 	<ul style="list-style-type: none"> ▪ Allocate funds in the 2006 budget to purchase show ground ▪ Allocate funds for phased implementation for program commencing in 2007 budget 	<p>NCDC Board, NCDC Management, DCME, F & A</p>	<p>DCD, IDAs, NRSC</p>

Key Area: **Housing and Social Services**

Action Goal: 5.0. To ensure that settlements exist in a healthy environment.

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION (S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
5.1: To promote healthy ways of living in settlements through proper practices of personal hygiene and sanitation.	<ul style="list-style-type: none"> Provide water supply into settlements in a manner that is accessible to everyone. 	<ul style="list-style-type: none"> A typical design for provision of water supply into settlements to be established by end of 2006 	<ul style="list-style-type: none"> Consult with experts to identify a typical design. 	Engineering Services, Strategic Planning (RS)	NHC, DoW, Water Board
	<ul style="list-style-type: none"> Identify affordable methods of disposal of human waste in settlements. 	<ul style="list-style-type: none"> Complete a guide on the appropriate methods of human waste disposal in settlements in NCD by 2007 	<ul style="list-style-type: none"> Mobilize funds and technical assistance, develop guide and distribute 	CSS, Engineering Services, Strategic Planning (RS)	NHC, DoW, Water Board
	<ul style="list-style-type: none"> Extend the service of Garbage Collection in settlements 	<ul style="list-style-type: none"> Regular garbage collection in recognized settlements by December 2006 	<ul style="list-style-type: none"> Incorporate recognized settlements into garbage collection schedule by 2006 	CSS	
	<ul style="list-style-type: none"> Provide adequate land in settlements for sports and recreational activities to encourage physical 	<ul style="list-style-type: none"> The requirements for sports and recreational areas to be incorporated into all settlement planning concepts 	<ul style="list-style-type: none"> Include in TOR or design briefs Review regulated standards for site size 	Strategic Planning (RS), Development Control (RS)	NCDPPB, Task Force

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	fitness.	and briefs.			
5.1: To promote healthy ways... (cont')	<ul style="list-style-type: none"> Provide sites for community centres where MCH clinics and HIV/AIDS counseling could be conducted. 	<ul style="list-style-type: none"> Sites for local community centres must be a requirement in all settlement upgrading concepts 	<ul style="list-style-type: none"> Include in TOR or design briefs 	Strategic Planning (RS), Development Control (RS)	NCDPPB
5.2: To ensure that there is heightened knowledge and understanding of population and migration issues amongst settlers as well as policy makers and planners.	<ul style="list-style-type: none"> Create awareness on population and migration issues. 	<ul style="list-style-type: none"> Establish an information dissemination and community awareness strategy to educate public on population and migration issues by 2007. 	<ul style="list-style-type: none"> Consult stakeholders, develop strategy and carryout awareness. 	Strategic Planning (RS), CSS	DCD, NCDUCPDC, DoH ¹
	<ul style="list-style-type: none"> Implement awareness and education programs on family planning. 	<ul style="list-style-type: none"> Continue awareness programs annually 	<ul style="list-style-type: none"> Support awareness programs on family planning 	CSS	DCD, DoH

Key Area: **Housing and Social Services**

Action Goal: 6.0. To reduce criminal activities within settlements to achieve a harmonious community.

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION(S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
6.1: To discipline and carry out punitive measures of arresting, charging and prosecuting law breakers and delinquent members of the community to reduce incidence of crimes such as peddling of stolen goods, rape, home-brew, drug trafficking and consumption.	<ul style="list-style-type: none"> Ensure unimpeded access by police and law agencies to enter settlements. 	<ul style="list-style-type: none"> Proper design of roads at approved standards for all settlements identified for upgrading 	<ul style="list-style-type: none"> Include in TOR or design briefs 	Strategic Planning (RS), Development Control (RS), Engineering Services	NCDPPB
	<ul style="list-style-type: none"> Provide adequate sites for establishment of local courts and rehabilitation centres. 	<ul style="list-style-type: none"> Sites for courts and rehabilitation centres must be a requirement in all settlement upgrading concepts 	<ul style="list-style-type: none"> Include in TOR or design briefs 	Strategic Planning (RS), Development Control (RS)	NCDPPB
	<ul style="list-style-type: none"> Achieve crime prevention and restorative justice by supporting the Law and Justice Sector program priorities for the NCD. 	<ul style="list-style-type: none"> <i>Yumi Lukautim Mosbi Projek</i> to be fully implemented 	<ul style="list-style-type: none"> Support the Project to completion 	NCDC Board, CSS	
		<ul style="list-style-type: none"> Increased public awareness on appropriate urban living and safety to commence in 2006 	<ul style="list-style-type: none"> Establish awareness through NGOs and the media 	CSS, Strategic Planning (RS)	DCD, NCDUCPDC

Key Area: **Environment**

Action Goal: 7.0. To prevent degradation of the local environment as well as protecting high value environmental assets.

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION(S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
7.1: To create awareness in settlements on the importance of protecting and preserving the local natural environment and encourage initiatives that foster responsible use of surrounding environment	<ul style="list-style-type: none"> ▪ The sub-division designs for settlements should aim to preserve important local environmental areas through proper demarcation of these areas 	<ul style="list-style-type: none"> ▪ An assessment report on all valuable environmental and heritage areas in the NCD to be completed by end of 2006 	<ul style="list-style-type: none"> ▪ Mobilize funds and technical assistance to produce report 	CSS, Strategic Planning (RS)	DEC
	<ul style="list-style-type: none"> ▪ Educate settlers on the importance of protecting the natural environment, water catchment areas, swamps, ridge-tops, mangroves and foreshore areas and risks of settling on hill slopes, drainage and road reserves. 	<ul style="list-style-type: none"> ▪ Increased public awareness on environment in settlements and the whole of the NCD to commence in 2006 	<ul style="list-style-type: none"> ▪ Design a strategy for public awareness. 	CSS, PR	DEC

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION(S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
	<ul style="list-style-type: none"> ▪ Support Environmental Awareness Programs especially in schools. 	<ul style="list-style-type: none"> ▪ Full support to be given by the NCDC to Environmental Day each year 	<ul style="list-style-type: none"> ▪ Include Environmental Day in official planner and give financial and logistics support 	CSS, PR	DEC

Key Area: **Economy**

Action Goal: 8.0. To encourage greater involvement in the cash economy by settlers.

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION (S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
8.1: To provide and facilitate income-earning opportunities to settlers.	<ul style="list-style-type: none"> ▪ Provide adequate land in sub-division design of settlements for formal and informal business activities. 	<ul style="list-style-type: none"> ▪ Sites for formal and informal business activities must be a requirement in all settlement upgrading concepts 	<ul style="list-style-type: none"> ▪ Include in TOR or design briefs 	Strategic Planning (RS), Development Control (RS)	NCDPPB
	<ul style="list-style-type: none"> ▪ Support labor-intensive projects and developments as well as other employment opportunities that require unskilled to semi-skilled labor. 	<ul style="list-style-type: none"> ▪ Specific contracts by the NCDC to be reserved for properly registered settlement groups in 2006 	<ul style="list-style-type: none"> ▪ Identify jobs that could be adequately done by settlers and contract out 	NCDC Management, CSS	
		<ul style="list-style-type: none"> ▪ The NCDC to be a focal point to facilitate recruitment of unskilled and semi-skilled labour from settlements both for public and private sector by 2007 	<ul style="list-style-type: none"> ▪ Provide a job search kiosk for settlers as well as other residents of the NCD and begin dialogue with public and private sectors 	NCDC Management, CSS	DLE

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8.1: To provide and facilitate income-earning opportunities to settlers. (cont')	<ul style="list-style-type: none"> ▪ Encourage and facilitate informal sector business activities by settlers. 	<ul style="list-style-type: none"> ▪ Gazetted Inspectors of Informal Sector to be active onsite to ensure vending only at designated sites by 2006 	<ul style="list-style-type: none"> ▪ Identify problems with existing arrangement and rectify 	NCDC Management, CSS	CIMC, DCD
	<ul style="list-style-type: none"> ▪ To assist in the development and management of Microfinance and Credit Schemes in settlements to allow interested individuals and groups access to “start up” capital for small businesses. 	<ul style="list-style-type: none"> ▪ Taskforce on to be set up by end of 2007 	<ul style="list-style-type: none"> ▪ Prepare TOR, mobilize funds and appoint a taskforce to carry out study on development and management of Microfinance and credit schemes for the NCD. 	NCDC Management, CSS	CIMC, DCD

Key Area: **Development Administration**

Action Goal: 9.0. To promote good governance by developing an institutional framework that efficiently administers and manages settlements within the NCD without political interference.

OBJECTIVES	ACTIVITIES	TARGETS	ACTIONS TO BE TAKEN	MAIN IMPLEMENTING DIVISION(S)/SECTION(S) OF NCDC	SUPPORTING EXTERNAL AGENCIES
9.1: To strengthen functional linkages internally between sections of the NCDC and externally with other stakeholders to address settlements issues.	<ul style="list-style-type: none"> ▪ Promote awareness within the NCDC of the functions of the various divisions and sections and the roles they have in settlements development and how they inter-relate. 	<ul style="list-style-type: none"> ▪ An external news letter/information pamphlet to be produced and widely circulated within the NCD by 2006 	<ul style="list-style-type: none"> ▪ Begin publication of newsletter 	PR	
		<ul style="list-style-type: none"> ▪ Strengthen the capacity of urbanization Unit 	<ul style="list-style-type: none"> ▪ Review structure, duty statements and recruit personnel 	Strategic planning	NCCU
	<ul style="list-style-type: none"> ▪ Ensure settlements upgrading becomes one of the priorities in the NCDC's annual budget 	<ul style="list-style-type: none"> ▪ Raise interest in the members of the NCDC Board and Executive managers on settlements in the NCD by 2006 	<ul style="list-style-type: none"> ▪ All Departments to produce continuous information papers on work in settlements for the Board and Management 	NCDC Management,	

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		<ul style="list-style-type: none"> ▪ Settlements improvement projects by different divisions of the NCDC to be appropriately documented in the corporate plan with the related budgetary requirements by 2007 	<ul style="list-style-type: none"> ▪ All Departments to produce 'SMART' business plans 	NCD Management	
<p>9.2: To encourage participation by settlers, land owners and stakeholders in the decision-making process in order to improve their livelihood.</p>	<ul style="list-style-type: none"> ▪ Encourage the "OPEN" method of <i>Ownership, Partnership, Empowerment and Networking</i> between settlers and stakeholders. 	<ul style="list-style-type: none"> ▪ A network of all CBOs, NGO, Civil Society advocates and volunteer organizations with programs in settlement to be established by June 2006 	<ul style="list-style-type: none"> ▪ Create a directory of all CBOs, NGO, Civil Society advocates and volunteer organizations operating in NCD 	CSS	DCD
	<ul style="list-style-type: none"> ▪ Promote equal gender participation in decision-making, income generation and right to education in settlements. 	<ul style="list-style-type: none"> ▪ Identify women with leadership skills in settlements and include in discussions on improvement initiatives by June 2006 	<ul style="list-style-type: none"> ▪ Consult with settlement leaders and appoint women to be included in discussions 	CSS, Strategic Planning (RS)	NGOs, CBOs
		<ul style="list-style-type: none"> ▪ Education materials on girl child's right to education to be widely circulated in settlements by 2007 	<ul style="list-style-type: none"> ▪ Support awareness programs in place 	CSS	DCD, DoH, NGOs, CBOs